

# Spectrum of collaboration

## Associations

(Includes coalitions, collaboratives, communities of practice)

Definition: A group of organizations that voluntarily combine forces to accomplish a purpose over time

## Joint Programming

Definition: Contractual programmatic undertaking of two or more entities without actual legal incorporation

## Shared Services

Definition: Jointly hiring a third party or agreeing to share an existing resource to provide services such as accounting, marketing, IT or office space to consolidate administrative functions

## Merger

(Includes affiliate and subsidiary structures)

Definition: A combining of two organizations into one. This can be accomplished through legal affiliate or subsidiary structures, integrating one organization into another or the creation of a new entity.

Less

Level of integration

More